

DRAFT

Minutes of the meeting of the
Guildford LOCAL COMMITTEE
held at 7.00 pm on 19 June 2013
at King George V Hall, Effingham KT24 5ND.

Surrey County Council Members:

- Mr Mark Brett-Warburton (Chairman)
- Mr Graham Ellwood
- * Mr W D Barker OBE (Vice-Chairman)
- * Mr David Goodwin
- * Mrs Marsha Moseley
- * Mrs Pauline Searle
- * Mr Keith Taylor
- * Mrs Fiona White
- * Mr Keith Witham
- * Mr George Johnson

Borough / District Members:

- * Borough Councillor Mark Chapman
- * Borough Councillor Monika Juneja
- * Borough Councillor Nigel Manning
- Borough Councillor Bob McShee
- * Borough Councillor James Palmer
- Borough Councillor Tony Phillips
- * Borough Councillor Caroline Reeves
- Borough Councillor Tony Rooth
- * Borough Councillor David Wright
- * Borough Councillor Stephen Mansbridge

* In attendance

1/13 APOLOGIES FOR ABSENCE [Item 1]

Apologies for absence were received from Mr Mark Brett-Warburton, Cllr Tony Rooth, Cllr Tony Phillips and Cllr Bob McShee. Therefore Mr W D Barker OBE chaired the meeting through his role as Vice-Chairman.

2/13 MINUTES OF PREVIOUS MEETING [Item 2]

The minutes of the meeting held on 13 March 2013 were confirmed as a true record.

3/13 DECLARATIONS OF INTEREST [Item 3]

Mrs Fiona White declared a pecuniary interest against items 11 and 12 as she was a Trustee of The Barn Youth Project.

4/13 PETITIONS [Item 4]

Petition 1: A petition was presented by Mr Les Ames who was vice-Chairman of the Park Barn and Westborough Community Association. The petition attracted 136 signatures and called on the committee to complete the repair of the entire length of Cabell Road. The Area Highways Manager's response said that phase two of Cabell Road was scheduled for year three of Project Horizon. This was noted. The committee response can be found at **Annexe 1** of these minutes.

Petition 2: A petition was bought by Mrs Johnson of Sheepfold Road who was in attendance and the petition was presented by Mr Quinn. The petition attracted 130 signatures and called on the committee to consider implementing a speed reduction to 20mph in Sheepfold Road. The Area Highways Manager would conduct more research into the issues raised and provide a formal response at the meeting in September.

Petition 3: Under Chairman's discretion a petition was presented by Mr Les Ames who was vice-Chairman of the Park Barn and Westborough Community Association. The petition attracted 43 signatures and gave support to the proposal of a new train station to be located in Park Barn as referred to in the draft Rail Strategy. With the Chairman's permission the petition was delivered under item 7 of the agenda. There would be a formal response at the meeting in September.

5/13 PUBLIC QUESTIONS [Item 5]

One public question was received from Mr Norris, resident of Ash regarding the height of the speed bumps in Park Barn. Officers would check the height and this was noted by the committee. The committee response can be found at **Annexe 1** of these minutes. Mr Norris was not in attendance at the meeting.

6/13 MEMBER QUESTIONS [Item 6]

No member questions were received.

7/13 THE SURREY RAIL STRATEGY [Item 7]

The committee received a petition in support of the proposed new train station in Park Barn (as per item 4 of these minutes).

The Assistant Director for Economy, Transport and Planning spoke to the report. The strategy was being developed to tackle overcrowding, improve access to London from Surrey towns and to boost the economy. The Surrey Rail Strategy Report was commissioned from Ove Arup and Partners Ltd and the recommendations of their report was the subject of the consultation. Rail service providers had already made a commitment to train lengthening, electrification of the North Downs Line and improved access to airports.

Included with the paper was the proposal for Crossrail 2. Discussion was underway with rail service providers to extend the line to Woking. The benefits outlined included up to nine additional trains into London every hour and increased access to destinations across London.

Members were in support of the need for a rail strategy and welcomed the proposals in the report. Particular support was received for the proposed new station at Park Barn by members representing north Guildford. Reassurance was given that a full environmental impact assessment would be conducted before any change was made to the North Downs line service. In most instances locally 16 car trains may not be feasible and 10-12 car trains more likely. Restoration of the Cranleigh to Guildford line was not in the report as there had not been a positive business case for it. Members noted that a sound and efficient road infrastructure and adequate parking capacity would also be required to support rail service improvements and additional services. Any strategic changes should tie in with other major transportation strategic proposals for Guildford. Members were also supportive of the potential opportunities provided by Crossrail 2, although it was noted it would be unlikely the service would extend to Guildford.

8/13 OPERATION HORIZON - 5 YEAR MAINTENANCE PLAN [Item 8]

The Group Manager (Surrey Highways) spoke to the report. The Carriageway Team Leader (Surrey Highways) was in attendance.

Operation Horizon was a new targeted investment programme for road maintenance across the county. Overall contract savings from the programme would be 16-20% on existing contract rates enabling £16-20 million to be reinvested into Surrey's roads. Year one of the programme was received as a tabled document and can be found at **Annexe 2 (a+b)** of these minutes.

Public Forum Questions (at the Chairman's discretion)

Public concern was focused on the condition and scheduled repair of The Drift and The Street both in East Horsley. The complete length of The Drift would be scheduled for repair and reconstruction in the New Year when the drainage would also be addressed. . Some roads were not included in Year one due to drainage issues. The meeting heard that there would also be a five-year drainage plan for the borough published in the New Year. The Street would be repaired under the Winter Damage budget and not Operation Horizon. A team from SCC Highways would make an assessment of The Street within the coming week.

Thereafter the member discussion began.

The members were in overall support of the programme and welcomed the scheduled list of works. There was agreement that drainage works should be a high priority matched alongside of the highway repairs.

There was discussion about the repair of Cabell Road and other roads of concrete construction in north Guildford. Local members suggested bringing forward the repair of Cabell Road as they had concerns about the structure as well as the surface of the road. However, highways engineers had made an assessment and concluded that Cabell Road should be repaired in year three of the programme. The meeting heard that repairs to concrete roads were more complex and required a greater percentage of the budget and that this also needed to be taken into account within the schedule. Highways officers would work with members from north Guildford to discuss in greater detail the

schedule for Cabell Road and other concrete roads that may draw similar local concern.

Members heard that grouping together of repairs was done wherever possible, however sometimes issues such structural matters and drainage work that meant some roads were repaired in part and some adjoining roads were not always repaired at the same time as one another.

Members also heard that there would be a successor project to Horizon which would address the outstanding 7% of roads still to be scheduled. This project was currently subject to a funding investment programme which would be put before Cabinet in due course. The Chairman reminded officers that local authorities and contractors must work as one to provide a 'joined-up' service and paid credit to the Area Highways Manager.

The Local Committee (Guildford) agreed to

- (i) Note the decision made by Cabinet on the 26th March 2013 to allocate capital monies to Operation Horizon as detailed in the Medium Term Financial Plan.
- (ii) Formally approve the Operation Horizon programme for Guildford and that the 85km of road, across the defined scheme list detailed in Annex One, is resurfaced over the investment period.
- (iii) Note that Surrey Highways will produce an annual report in March 2014 confirming programme progress and success to date.

REASON:

17% of the County's roads are classified as "poor", requiring structural repair. Operation Horizon will seek to address this structural issue by rebuilding a minimum of 10% of the road network and over the investment period will realise £16m to £20m in savings, all of which will be fully re-invested in the highway network.

The investment programme will not completely resolve the wider road maintenance backlog (estimated at £200m), however, it is intended to reduce the number of roads classified as "poor" by 50% and will be a significant step in improving the overall road network

9/13 GUILDFORD HIGH STREET SETTS MAINTENANCE STRATEGY [Item 9]

The Area Highways Manager spoke to the report.

The proposal before the committee was to agree an approach to the surface repair of Guildford High Street. Members agreed that the High Street was materially and culturally important and that piecemeal repairs of the High Street setts over the years had resulted in a patchwork effect of varying quality. They further agreed that a joint approach between the local authorities and other stakeholders would be both desirable and essential given the likely costs. The meeting heard that although it was unlikely that planning contributions could be a source of funding the borough council was committed to make a contribution to the costs. It was proposed that local businesses

could make a contribution and that a bid could be submitted to other funding bodies such as English Heritage. Members would include this project alongside other spending commitments when the 2014/5 Highways budget was considered later in the year. Members were unanimous that any contractual work undertaken on the High Street in future must include an agreement with contractors to replace the setts to an identified and identical quality.

The Local Committee for Guildford agreed:

- (i) the setts in Guildford High Street should be re-laid in their entirety, rather than repairing damaged sections only as has been the case in the past, with work commencing in 2014/15.
- (ii) The Area Highways Manager, in consultation with the Chairman of the Local Committee and the Guildford Borough Council Lead Councillor for Town Centre Planning and Infrastructure, will establish a Steering Group (as described in paragraphs 4.1-4.4 of this report) to advise and consult on standards for installation, the manner in which work is carried out (with consideration of potential for disruption), the timescale for completion (with consideration of available funding) and future protection of completed work.
- (iii) the committee will explore sources of funding from 2014/15 onwards.
- (iv) Surrey County Council's central Asset Management Team is asked to contribute towards funding.
- (v) Guildford Borough Council is asked to work in partnership with Surrey County Council on this project and direct funding as it becomes available.
- (vi) The Area Highways Manager will report back to the Local Committee on progress either through the standard Highways Update reports or separately as appropriate.

REASONS:

Guildford's steeply sloping High Street is perhaps the most iconic road in Surrey, contributing to the charm of a historic county town which attracts thousands of visitors from around the world. The road served as backdrop to the finish of the 2012 Tour of Britain cycle race, as it will again in 2013, and was part of the Olympic torch route. It is also one of the most successful high turnover retail streets in the country.

Areas of the granite setts that form the carriageway in the High Street have been re-laid over the years, resulting in a patchwork appearance. Various areas remain in need of repair and ongoing deterioration can be expected through the length of the road.

In order to bring this flagship road up to a good and uniform standard it is recommended that the maintenance strategy should be to re-lay the setts entirely, rather than continue to repair failed areas on an ad-hoc basis.

10/13 HIGHWAYS UPDATE [Item 10]

The members of the committee noted the report which had been prepared for their information. There were no further comments or questions.

11/13 LOCAL PREVENTION FRAMEWORK - YOUTH TASK GROUP RECOMMENDATION [Item 11]

The Contract Performance Officer (Youth Work Lead) spoke to the paper.

Mrs Fiona White had declared a pecuniary interest as she was a trustee of The Barn Youth Project and she did not participate in the vote.

The proposal for the Local Committee was to commission services to prevent young people becoming Not in Education, Employment or Training (NEET) within the borough of Guildford. The members of the Local Committee Youth Task group along with key stakeholder partners had evaluated the shortlisted bids and provided their advice to the members of the committee. The successful bid was for 100% of the service delivery although the task group had requested some parts of the service could be sub-contracted to other smaller suppliers who could operate on a very local or targeted level where appropriate. This was approved by the members of the committee.

The Local Committee (Guildford) agreed:

To approve the Youth Task Group recommendation to award a funding agreement for a twenty four month period from 01 September 2013 to the following provider:

Guildford YMCA for 100% of the contract value (£246,000 for the twenty-four month period) to prevent young people from becoming NEET in Guildford.

REASON:

The recommendations will support the council's priority to achieve full participation; that is for 100% of young people aged 16 to 19 to be in education, training or employment.

12/13 SERVICES FOR YOUNG PEOPLE COMMISSIONS IN GUILDFORD 2012/13 [Item 12]

The report was for the information of the members of the committee. It was a high level report detailing the spend and performance outcomes of the previous year's commissioned services. Surrey County Council commissioned over £14 million of youth services across Surrey. Members were asked to note that there was a correction for the figures provided for centre-based youth work. These should read a total contract value 2012/13 of £21,088 plus 4.64 Full Time Equivalentents.

The members of the Local Committee noted the report.

13/13 YOUTH SMALL GRANTS [Item 13]

Ms Kate Peters from Surrey Youth Focus addressed the meeting to inform members of the committee that Surrey Youth Focus would be undertaking the administration of the Youth Small grants under contract from Surrey County Council. Ms Peter's said she would be a contact for members regarding any local bids. Ms Peter's contact details would be circulated.

14/13 NOMINATIONS TO TASK GROUPS AND OUTSIDE BODIES [Item 14]

The paper was bought by the Community Partnerships Team.

The members of the Local Committee agreed their representation on task groups and outside bodies for the new municipal year. The Guildford Health and Well-being Board was a new group and an information paper was tabled at the meeting. This paper can be found at **Annexe 3** of these minutes.

The Local Committee (Guildford) agreed

- (i) the terms of reference for the two Task Groups as set in Annexes A and B of the committee report.
- (ii) The membership for the Task Groups be as set out in paragraphs 1.4 and 1.7 of the committee report **as follows:**

Transportation Task Group

County: Cllr Mark Brett-Warburton (C), Cllr Bill Barker, Cllr David Goodwin

Borough: Cllr James Palmer, Cllr Tony Rooth, Cllr Tony Phillips

Youth Task Group

County: Cllr Keith Taylor (C), Cllr Pauline Searle

Borough: Cllr Caroline Reeves, Cllr Sarah Creedy

- (iii) To appoint members of the Local Committee to the outside bodies as listed in the report (paragraphs 1.9 – 1.10) **as follows:**

Guildford Railway Station Re-development Working Group

Two County delegates only: Cllr Mark Brett-Warburton, Cllr Bill Barker

Safer Guildford Partnership (CSP)

County delegate only: Cllr Fiona White

Guildford Health and Well-being Board

County delegate only: Cllr Pauline Searle

REASONS

Member task groups have been created to enable focused attention on areas of work as required by the Local Committee. The task groups will undertake

detailed consideration of matters and in turn advise the Committee of their findings in order to better inform the decision making process.

1. It is important for the Local Committee to provide representations on local groups to ensure that local priorities are reflected and informed

15/13 GUILDFORD COMMUNITY SAFETY BUDGET 2013/4 [Item 15]

The paper was bought by the Community Partnerships Team.

The Local Committee agreed to transfer the delegated community safety budget to the Safer Guildford Partnership to contribute to local schemes and initiatives.

The Local Committee (Guildford) agreed:

- (i) To nominate County Councillor Fiona White to represent the Local Committee on the CSP in 2013-14.
- (ii) the community safety budget of £3,226 having been delegated to the Local Committee should be transferred to the CSP.
- (iii) that the Community Partnerships Manager manage and authorise expenditure from the budget delegated to the Local Committee in accordance with the strategic aims of the CSP.

REASONS

The County Council is a statutory member of the Community Safety Partnership, known as the Safer Guildford Partnership. The Council values partnership working that will make a positive contribution to local projects and activities that will create a safer community for Guildford residents.

16/13 FORWARD PROGRAMME [Item 16]

The Local Committee noted the report.

Meeting ended at: 9.35 pm

Chairman



Surrey County Council Local Committee (Guildford) 19 June 2013

Petitions [Item 4]

Principal petitioner/organisation	Westborough Liberal Democrats. Attracting 136 signatories
SCC Division / GBC Ward	Guildford West/Westborough
Summary of concerns and requests	<p>Cabell Road, repairs issue</p> <p><i>Although work has been done to part of Cabell Road, the rest of the road is still in very poor condition with unstable slabs and uneven surfaces.</i></p> <p><i>We, the undersigned call upon the Guildford Local Committee to insist that Surrey County Council must complete the repairs to Cabell Road to make the whole a fit and proper road for local residents and other road users.</i></p> <p><i>We believe that the continual failure to maintain the road properly is causing damage to vehicles, distress to residents and a safety hazard and adding to costs of future repairs.</i></p>
Response	The section of Cabell Road between Pond Meadow and Barnwood Road was repaired and re-surfaced in the last financial year, 2012/13. The Project Horizon five year carriageway maintenance programme for Guildford Borough is on the agenda of today's Local Committee meeting and includes the remaining section of Cabell Road between Barnwood Road and Park Barn Drive at years three to five, as well as Southway between Pond Meadow and Egerton Road in the same period.

Principal petitioner/organisation	Mrs Johnson, resident of Sheepfold Road. Attracting 130 signatories
SCC Division / GBC Ward	Guildford West/Westborough
Summary of concerns and requests	Sheepfold Road, speed issue

TABLED ITEM

	<p><i>We, the undersigned and residents of Sheepfold Road, wish to make an application for a speed limit of 20mph for Sheepfold Road as a traffic calming measure.</i></p> <p><i>This request is made due to the increased number of cars using the road as a 'rat run'. Also, the road appears to be straight going up hill but in fact has a distinct bend near the top which means it is impossible to see the end of the road either way.</i></p> <p><i>We feel it is only a matter of time before a serious accident occurs.</i></p>
Response	<p>The Committee would like to thank Mrs Johnson for presenting the petition on behalf of residents of Sheepfold Road and ask that the Area Highway Manager investigates and brings a response to their next public meeting.</p>

Public Questions [Item 5]

Submitted by Alan Norris, resident of Ash.

Motorists who pass over the speed tables and ramps in Park Barn Drive, Guildford (southern end) incur a very uncomfortable ride even at low speeds. This also affects bus passengers on the many buses serving Park Barn. I have taken some approximate measurements on the length of some of the ramps, and the actual sloping part of the ramp is typically no more than 70 - 80 cm in length. For a ramp height of 80 - 100 mm, this means that the gradient is about 1 in 8 to 1 in 10. There is no transition at the toe of the slope, which itself causes a jolt when passing over. The Surrey County Council Traffic Calming Guide (see http://www.surreycc.gov.uk/_data/assets/pdf_file/0003/166422/Traffic-Calming-Good-Practice-Guide.pdf) states that the ramp gradient should not be steeper than 1:20 on bus routes (which applies to Park Barn Drive) and 1:15 elsewhere (in line with Transport for London (TfL) guidance and advice). The speed table length should be at least 7.5m long as it is on a bus route. Will the Guildford Local Committee please arrange to have the speed ramps in Park Barn Drive measured to confirm whether they meet the current regulations on the dimensions of speed ramps, and arrange for remedial action to bring the ramps in line with the regulations?

The speed tables and ramps at the northern end of Park Barn Drive would appear to conform to the regulations as the ride over those ramps is somewhat better.

Answer

The Committee would like to thank Mr Norris for presenting his studies on the traffic calming dimensions in Park Barn Drive.

TABLED ITEM

When the traffic calming, at the southern end of Park Barn was installed, SCC received comments regarding their dimensions. Subsequently, officers carried out investigations and as a result they were modified to the correct dimensions. Since then, no further comments regarding their dimensions have been received.

SCC officers will carry out further investigation to determine the traffic calming dimensions, where they are situated at the southern end of the road. If the dimensions are found to be not complying with the SCC standard they will be rectified.

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Operation Horizon Guildford – Year 1

Ref	Councillor	Road Name	Status	Planned Date
1	Pauline Searle	QUEENS DRIVE	Completed	Completed 2013
2	Pauline Searle	STOUGHTON ROAD	Completed	Completed 2013
3	Pauline Searle	NORTH ROAD	Completed	Completed 2013
4	Fiona Wright	GRANTLEY ROAD	Completed	Completed 2013
5	Keith Taylor	SEND MARSH ROAD	Completed	Completed 2013
6	Keith Witham	QUEENS ROAD	Completed	Completed 2013
7	Marsha Moseley	WENTWORTH CRESC	Completed	Completed 2013
8	Marsha Moseley	NEWFIELD ROAD	Completed	Completed 2013
9	David Goodwin	THE MOUNT	Completed	Completed 2013
10	David Goodwin	WODELAND AVENUE	Completed	Completed 2013
11	David Goodwin	RIDGEMOUNT	Completed	Completed 2013
12	Graham Ellwood	MERROW STREET	Completed	Completed 2013
13	George Johnson	OLD PORTSMOUTH RD	Programmed	July 2013
14	Graham Ellwood	DOWN ROAD	In Design	Q3
15	Graham Ellwood	WOODBIDGE ROAD	In Design	Q3
16	George Johnson	BINTON LANE	In Design	Q3
17	George Johnson	QUEEN STREET	In Design	Q3
18	George Johnson	PUTTENHAM HEATH RD	In Design	Q3
19	Marsha Moseley	LYSONS AVENUE	In Design	Q3
20	Keith Witham	BEECH LANE	In Design	Q3
21	Mark Brett-Warburton	ABBOTSWOOD	In Design	Q3
22	George Johnson	BROADFORD ROAD	In Design	Q3
23	David Goodwin	AGRARIA ROAD	In Design	Q3
24	George Johnson	HORSHAM ROAD	In Progress	Ongoing
25	Mark Brett-Warburton	CLINE ROAD	In Design	Q3
26	Mark Brett-Warburton	HIGH STREET	In Design	Q4
27	Mark Brett-Warburton	EPSOM ROAD	In Design	Q4

28	Mark Brett-Warburton	CHERTSEY STREET	In Design	Q4
29	Keith Witham	WOKING ROAD	In Design	Q4
30	Keith Witham	GRANGE ROAD	In Design	Q4
31	Pauline Searle	FIR TREE ROAD	In Design	Q4
32	Marsha Moseley	VALE SERVICE ROAD	In Design	Q4

Surface Treatment Guildford 2013/14

Ref	Councillor	Road Name	Status	Planned Date
1	Graham Ellwood	FIELD CLOSE	Microasphalt	Completed
2	Graham Ellwood	GOLDFINCH GARDENS	Microasphalt	Completed
3	Keith Taylor	PRIORS CLOSE	Microasphalt	Completed
4	Keith Taylor	FELDAY GLADE	Microasphalt	Completed
5	Keith Witham	ST ALBANS CLOSE	Microasphalt	Completed
6	Keith Taylor	SHERE ROAD	Surface Dressing	July
7	Keith Taylor	HORSHAM ROAD	Surface Dressing	July
8	Marsha Moseley	VALE ROAD	Surface Dressing	August
9	David Goodwin	FARNHAM ROAD	Surface Dressing	August
10	Bill Barker	OCKHAM ROAD	Microasphalt	August
11	Graham Ellwood	GILLIAT DRIVE	Microasphalt	August
12	Marsha Moseley	GUILDFORD ROAD	Surface Dressing	August
13	Keith Taylor	EWHURST ROAD	Surface Dressing	September
14	Keith Witham	SCHOOL LANE	Microasphalt	September
15	Keith Taylor	DOWN LANE	Microasphalt	September
16	Bill Barker	GAMBLES LANE	Surface Dressing	September
17	Keith Witham	WILDFIELD CLOSE	Microasphalt	September
15	Mark Brett-Warburton	AVONMORE ROAD	Surface Dressing	September
16	Pauline Searle	CEDAR WAY	Microasphalt	September
17	Pauline Searle	ROWAN CLOSE	Microasphalt	September
18	Keith Witham	LOUIS FIELDS	Microasphalt	September
19	Keith Witham	GUILDFORD ROAD / HEATH MILL LANE	Surface Dressing	September
20	Marsha Moseley	WENTWORTH CLOSE	Microasphalt	September
21	Bill Barker	LONG REACH	Surface Dressing	September
22	Fiona White	WESTON ROAD	Surface Treatment	September
23	Keith Taylor	WOODHILL	Surface Dressing	Removed from prog

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INFORMATION NOTE FOR MEMBERS (ITEM 13)

PROPOSED HEALTH AND WELLBEING PARTNERSHIP WORK IN GUILDFORD

- 1.1 Whilst the Health and Social Care Act transferred public health functions held by primary care trusts to upper tier councils (Surrey County Council in our case) and placed a duty on them to establish a health and wellbeing board, many public health functions are delivered by district and borough councils. These include housing, environmental health, food safety, licensing, community care and sport and recreation. Therefore, local partnership working remains vital. This was recognised by the public health pilot delivered in Guildford, which was designed to forge closer links between Surrey County Council's Public Health Team, Guildford Borough Council and other local partners. Local partnerships will also assist CCGs in meeting their requirements to work with local communities and councils.
- 1.2 The Healthy Guildford Group has performed an important role in this area over recent years. However, the discontinuation of the LSP provides an opportunity for this role to be reviewed to ensure that local partnership arrangements are effective in supporting and delivering the new health and wellbeing arrangements.
- 1.3 To achieve this objective, it is considered that the current arrangements should be amended to establish a new Guildford Health and Wellbeing Board to replace this Group. A key role of the board would be to develop a partnership Guildford Health and Wellbeing Strategy taking into account the "core offer" that the public health pilot produced setting out the ways that the Public Health Team could support district and borough councils. The strategy should reflect the priorities identified in the joint Surrey Health and Wellbeing Strategy. Together with links to the Surrey Health and Wellbeing Board, this forms the basis of the following proposed terms of reference for the new local board:

Draft Terms of Reference

- (1) To work with the Surrey Health and Wellbeing Board to deliver its functions.
- (2) To develop and interpret local health profiles and turn health data into meaningful insights that can be put into action.
- (3) To oversee local health needs assessments with particular marginalised or vulnerable populations or in geographical areas.
- (4) To develop, oversee and monitor the implementation of a Guildford Health and Wellbeing Strategy based upon local needs.
- (5) To implement evidence based public health interventions that are needs based and to monitor and communicate outcomes.
- (6) To ensure public health interventions are tailored to meet the specific needs of the local population.
- (7) To promote access to public health services, encourage uptake and lead communications relating to public health issues and threats.
- (8) To identify where health inequalities exist and drive reductions in these.

- (9) To consider how services commissioned or delivered locally could be enhanced to improve residents' health.
- (10) To encourage local partners providing health, social care and related services to work closely together.